

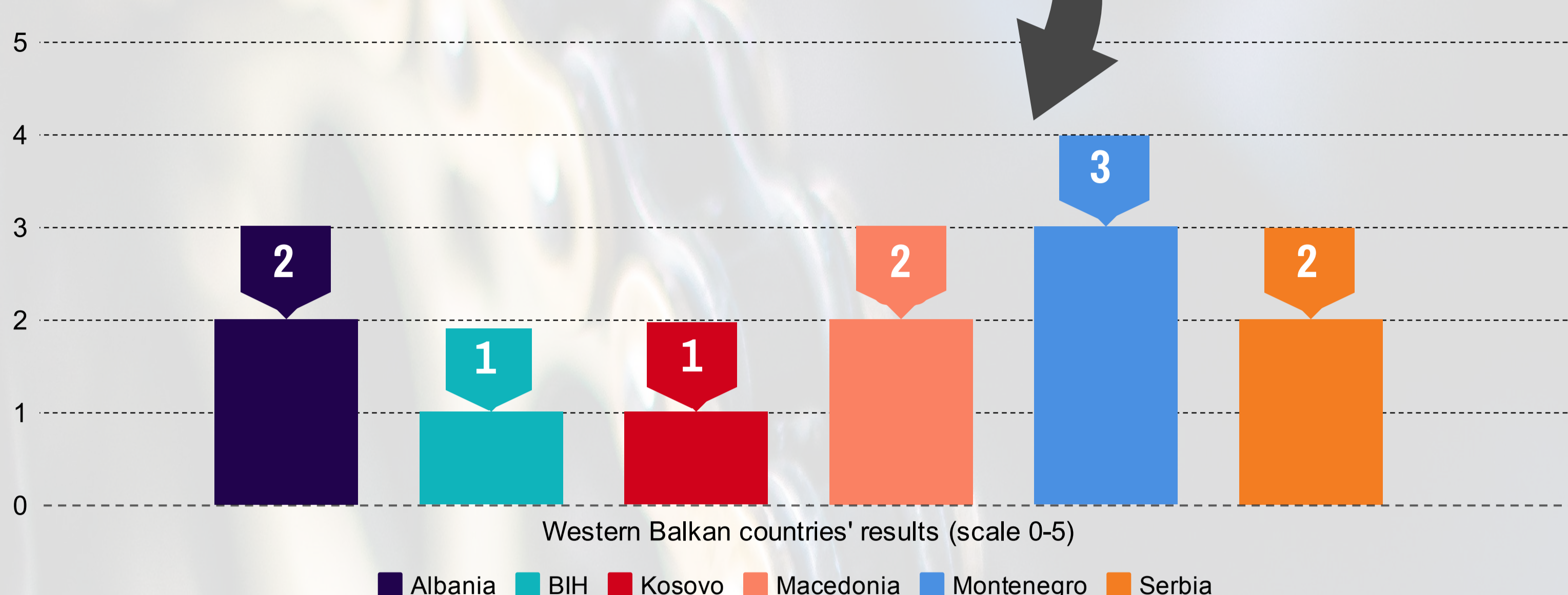


STRATEGIC FRAMEWORK OF PUBLIC ADMINISTRATION REFORM

- Do Western Balkan governments have effective public administration reform (PAR) agendas?
- Is PAR purposefully implemented?
- Are there functioning structures to steer the reform design and implementation?

WeBER measures...

use of participatory approaches in the development of key strategic PAR documents.



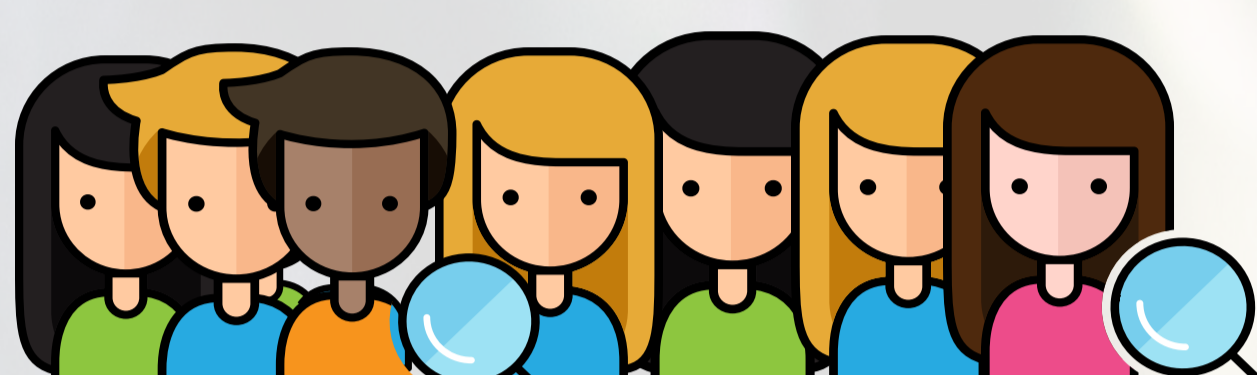
Civil society is rarely involved in the early stages of PAR documents' development.

Notable exceptions:



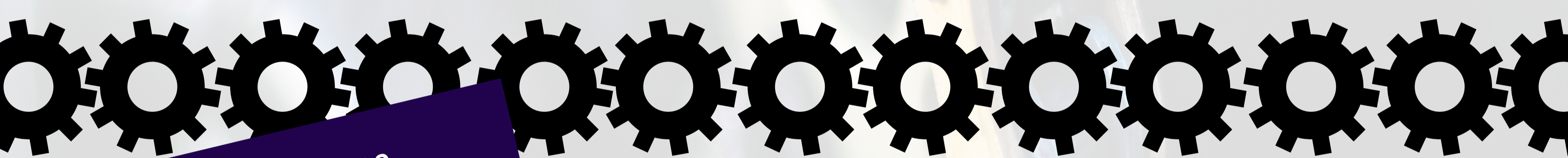
(only for developing central PAR strategies or their action plans)

Instead, governments usually organise short consultative meetings towards the end of the drafting process.



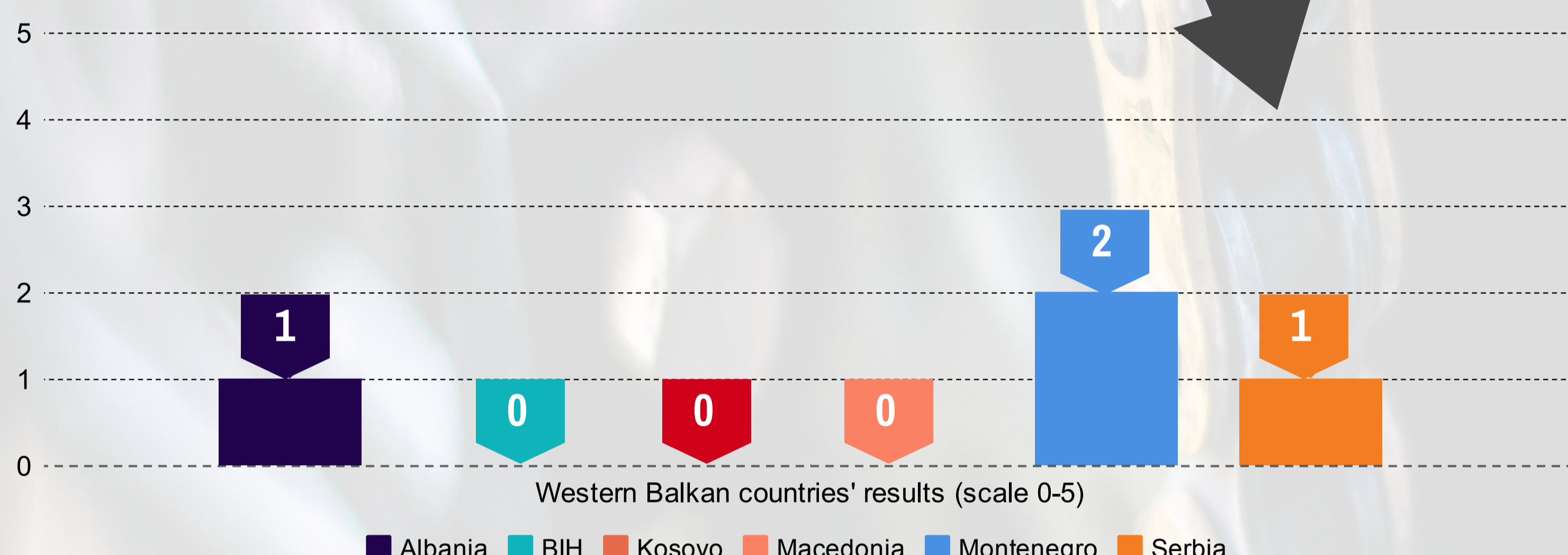
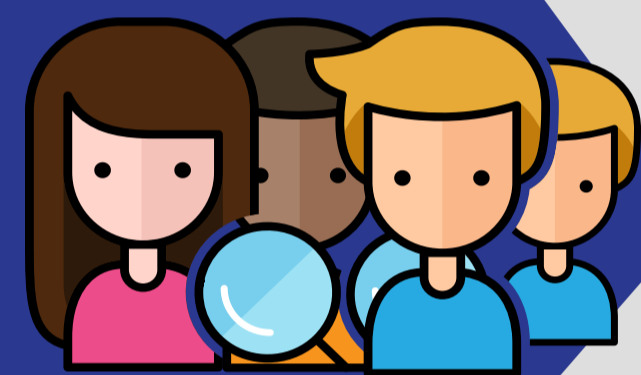
What do consultation practices in the Western Balkans lack?

- transparent feedback to the consultees
- purposive engagement of diverse stakeholder groups (particularly gender and disability groups)
- keeping and publishing documentation on the consultation process



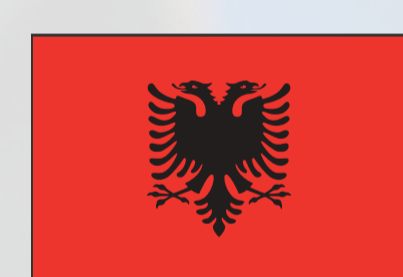
WeBER measures...

civil society involvement in the PAR monitoring and coordination structures.



Participation of civil society organisations in the governmental monitoring and coordination structures for PAR is an exception rather than a standard in the Western Balkans!

The only two cases where CSOs have been included:



MONTENEGRO - political level structure

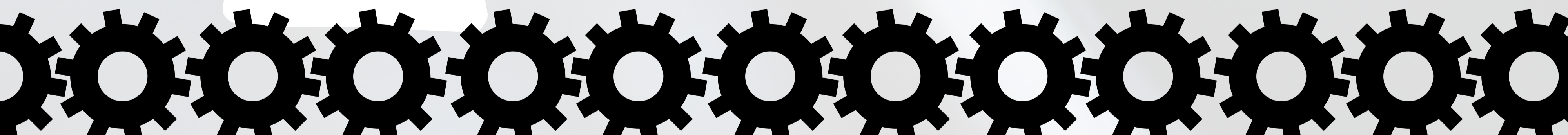


SERBIA - administrative level structure

Meetings of the coordination body involving CSOs have been irregular, which diminishes effective participation of civil society.

In **ALBANIA**, although participation of CSOs is envisaged for both administrative and political PAR coordination structures, **WeBER did not find evidence** of this being implemented in practice.

Underdeveloped policy monitoring and coordination practices in the Western Balkans are one of the reasons for poor involvement of CSOs in PAR. There is also a lack of recognition that the civil society can substantively contribute at the policy implementation stage.



This infographic was produced by the WeBER project.

The Western Balkans Enabling Project for Civil Society in Monitoring of Public Administration Reform – WeBER – is a three-year implementation aiming to increase the relevance, participation and capacity of civil society organisations and media in the Western Balkans to advocate for and design and implementation of public administration reform.

WeBER is implemented by the Think for Europe Network (TEN), composed of six EU policy-oriented think tanks in the Western Balkans, and in partnership with the European Policy Centre (EPC) from Brussels.

See more at: www.par-monitor.org



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